



Facilities Master Plan Executive Summary

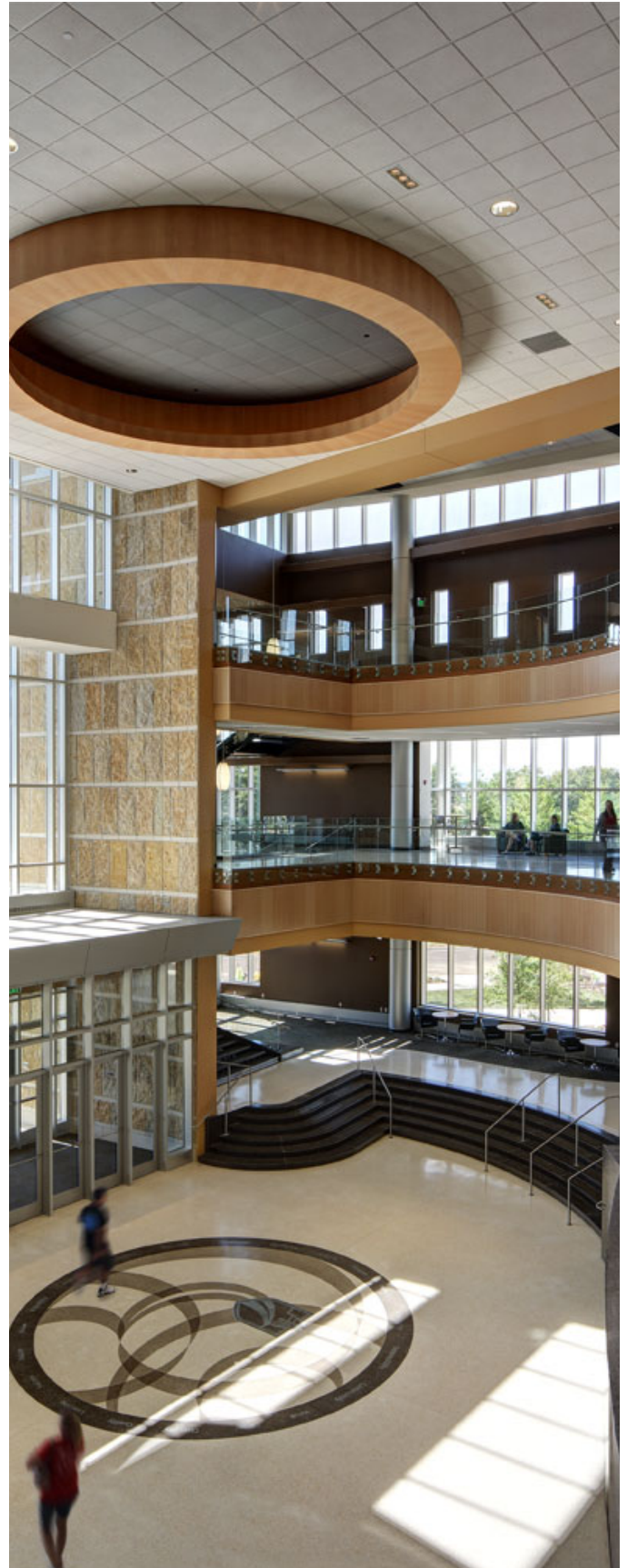
PRA Project #170116-01

Madison Area Technical College

Madison, WI

December 2018

Executive Summary



In the past 10 years, Madison College has embarked on a program to provide state-of-the-art space in response to its first official Facilities Master Plan (FMP). Originally published in 2009 and updated in June 2010, that FMP led to a successful referendum and provided approximately:

- 500,000 square feet of new space
- 240,000 square feet of renovated space

These changes ultimately changed the face of the college.

The primary goal of the 2018 Madison College Facilities Master Plan is to align space use with the changing needs of programs. The Facilities Council conducted interviews and meetings with stakeholders to better identify program growth trends. Recognizing that programs can change quickly in response to market need, they factored in the need for flexibility of space.

The Madison FMP team started meeting in the summer of 2017. Over the next nine months, the team connected with a wide variety of stakeholders to understand the curriculum, student services and other issues important to student success for the next 10 years.

In today's dynamic world, FMPs must be updated more frequently than every 10 years. The college recognizes the momentary nature of an FMP and will perform annual reviews of the FMP and update as needed. It is a given that changes will happen in the marketplace. This will involve deeper processes of discovery and synthesis.

The FMP suggests a series of projects over the next 10 years. Most projects are architectural, except one: a shuttle that would offset the need for more construction.

The FMP chunks projects into several time-related buckets:

A short-term range: FMP years 1-3 (2018-2020).

A medium-term range: FMP years 4-7 (2021-2024)

A long-term range: FMP years 8-10 (2025-2027)

Projects that scored well in the Facilities Planning and Investment Council's (FPIC) Guiding Principles analysis, or were tagged as having strategic value, tend to occur first. These include:

- "Provide Permanent Entrepreneurship Center" aligns well with current initiatives and is indicated for construction in FMP years 1-3. Or, more precisely, the project needs will be monitored and confirmed, the feasibility will be evaluated and design and construction will all occur between 2019 and 2021.
- "Update the Mitby Theater" does not align well with current initiatives. The project needs will be continually monitored and/or studied until a decision is made to fund updates. That decision can happen anytime during the plan horizon, but the FMP team suggests the earliest construction may happen in FMP plan years 8-10 (2026-2028).

The FMP will be reviewed annually to allow projects to be added or removed and timing of projects to be adjusted based on emerging needs and support.

The 2018 Madison College Facilities Master Plan projects are summarized within the following list.

#	Project Name	Activities	Part of the 3-Year Facilities Plan	Earliest Possible FMP Years		
				1-3	4-7	8-10
1	Provide Permanent Entrepreneurship Center See page 62	Monitor / Study Implement	X	X X		
2	Provide Permanent STEM Center See page 64	Monitor / Study Implement	X	X X		
3	Provide Maker Space See page 66	Monitor / Study Implement	X	X X		
4	Provide Temporary Truax Book Rental Facilities See page 68	Monitor / Study Implement	X	X X		
5	Relocate Truax Duplicating See page 70	Monitor / Study Implement	X	X	X	
6	Align the Truax Bookstore with Needs of Additional Services See page 72	Monitor / Study Implement	X	X X		
7	Provide Truax Multimedia Studio See page 74	Monitor / Study Implement	X	X X		
8	Modernize the Veterinary Technician Program See page 76	Monitor / Study Implement	X	X X	X	
9	Improve Access to Truax Parking See page 78	Monitor / Study Implement	X	X X	X X	X X
10	Improve the Capabilities of the Child and Family Center See page 80	Monitor / Study Implement	X	X X	X X	
11	Provide Campus to Campus Shuttle to Optimize Space / Facility Use See page 82	Monitor / Study Implement	X	X X		
12	Renovate Truax Fitness, Locker Rooms and Office Areas See page 84	Monitor / Study Implement	X	X X		
13	Renovate the Commercial Avenue Campus See page 86	Monitor / Study Implement	X	X X	X X	X
14	Update the Fort Atkinson Campus See page 88	Monitor / Study Implement	X	X X	X X	

#	Project Name	Activities	Part of the 3-Year Facilities Plan	Earliest Possible FMP Years		
				1-3	4-7	8-10
15	Update the Portage Campus Including ADA Entrance See page 90	Monitor / Study Implement	X	X X	X X	
16	Update the Reedsburg Campus See page 92	Monitor / Study Implement	X	X X	X X	
17	Update the Watertown Campus See page 94	Monitor / Study Implement	X	X X	X	
18	Provide Permanent Location for Scholars of Promise See page 96	Monitor / Study Implement	X	X X		
19	Expand Center for Excellence in Teaching and Learning See page 98	Monitor / Study Implement		X X	X X	X X
20	Update/Renovate the Agricultural Equipment Technology Program See page 100	Monitor / Study Implement		X	X	
21	Provide Housing See page 102	Monitor / Study Implement		X X	X X	
22	Provide Multiuse “Focus Rooms” at Truax See page 104	Monitor / Study Implement		X X	X X	X X
23	Renovate or Relocate the Baseball Facility See page 106	Monitor / Study Implement		X	X	
24	Align Health Education Spaces with Programming Needs See page 108	Monitor / Study Implement		X	X X	
25	Align Human Protective Services Building with Programming Needs See page 110	Monitor / Study Implement		X	X X	
26	Align Truax School of Arts & Sciences with Program Needs See page 112	Monitor / Study Implement		X	X X	
27	Relocate the Information Technology Pro- grams See page 114	Monitor / Study Implement		X	X X	
28	Determine Feasibility of Penske Leased Facility See page 116	Monitor / Study Implement		X	X	

#	Project Name	Activities	Part of the 3-Year Facilities Plan	Earliest Possible FMP Years		
				1-3	4-7	8-10
29	Consolidate Finance and Technology Services See page 118	Monitor / Study Implement		X	X	X X
30	Consolidate Public Safety and Facility Services See page 120	Monitor / Study Implement		X	X	X X
31	Update Music and Theater Support Areas See page 122	Monitor / Study Implement		X X	X	X X
32	Provide Truax Women's Center See page 124	Monitor / Study Implement		X	X	X
33	Determine Future of Truax Pool Facility See page 126	Monitor / Study Implement		X		
34	Expand Enrollment Services with a Student Transfer Center See page 128	Monitor / Study Implement			X X	
35	Expand Truax Center for International Education See page 130	Monitor / Study Implement			X X	X X
36	Improve Truax Interior Wayfinding See page 132	Monitor / Study Implement			X X	
37	Provide Truax Outdoor Education Spaces See page 134	Monitor / Study Implement			X X	
38	Improve Truax Library with Power and Data See page 136	Monitor / Study Implement			X X	
39	Align School of Business & Applied Arts with Programming Needs See page 138	Monitor / Study Implement			X X	
40	Modify Truax Student Achievement Center See page 140	Monitor / Study Implement			X X	
41	Modify Truax Student Development and Retention See page 142	Monitor / Study Implement			X X	
42	Modify Truax Student Life See page 144	Monitor / Study Implement			X X	

#	Project Name	Activities	Part of the 3-Year Facilities Plan	Earliest Possible FMP Years		
				1-3	4-7	8-10
43	Relocate Law Enforcement Academy See page 146	Monitor / Study Implement			X X	
44	Renovate Truax Wings B, D and E See page 148	Monitor / Study Implement			X X	X
45	Update the Main Truax Building See page 150	Monitor / Study Implement			X X	X X
46	Expand Human Resources See page 152	Monitor / Study Implement				X X
47	Update Mitby Theater See page 154	Monitor / Study Implement			X	X X

See the Findings Section for information about each project.

Project Team



Project Team

This Facilities Master Planning (FMP) effort has been guided by the Facilities Planning and Investment Council (FPIC). This council is a component of Shared Governance, and its members are engaged and invested in the success of the college and have been instrumental in helping envision this FMP. This group includes:

Steven Ansorge	Student, 2016-present
Tara Basu	FTF–East Region, 2016-present
Laurie Benda	FTF, 2018-present
Nina Catterall	PSRP/ESP, 2018-present
Anna Craig	Student, 2016-2018
Ann Camillo	Administrator, Council Facilitator, 2016-present
Penny Johnson	FTF, Co-Chair, 2016-present
Jessica Klehr	FTF, 2016-2018
Cat Larsen	Student, 2016-present
Kevin Mirus	Administrator, 2018-present
Eric Moe	PTF, 2014-present
Colleen Moore	PSRP/ESP, 2018-present
Kari Nelson	Student, 2016-2018
Lawrence Ntim	PSRP/ESP, 2018-present
Biren Patel	PTF, 2014-present
Jeffrey Schmidt	Student, 2016-2018
Brian Short	Administrator, 2016-present
Mike Stark	Administrator, Co-Chair, 2014-present
John Stephany	FTF, Alternate, 2014-2016 and 2018-present
Sandy Thistle	FTF, 2018-present
Kathy Waters	PSRP/ESP, 2014-present
Susan Weber	PSRP/ESP, 2014-2018
Teresa Werhane	PSRP/ESP, 2014-present, Co-Chair 2014-2016
Cody White	Administrator, 2018-present
Katrina Willis	Student, 2016-present
Cindy Treige-Onofrey	PSRP/ESP, Support, 2014-present

This team was augmented by the dedicated work and guidance of others, including the following:

Dr. Jack E. Daniels, III	President
Mark Thomas	CFO and Vice President of Administrative Services
Dr. Keith Cornille	Executive Vice President /Chief Student Services Officer
Dr. Turina Bakken	Provost
Dr. Tim Casper	Vice President of Institutional Learning and Effectiveness
Lucia Nunez	Vice President of Equity, Inclusion & Community Engagement
Fred Brechlin	Facilities Architect
Ali Zarrinam	Director, Institutional Research and Effectiveness

The Facilities Master Plan has been guided on the policy level by the Madison Area Technical College District Board of Trustees. The members of the board are:

Joseph J. Hasler	Board Chair
Arlyn R. Halvorson	Board Vice-Chair
Frances M. Huntley-Cooper	Secretary
Shiva Bidar-Sielaff	Treasurer
Dr. Elton J. Crim, Jr.	
Kelly J. Crombie	
Randy S. Guttenberg	
Shawn W. Pfaff	
Ananda Mirilli	

In addition, the FMP team wishes to thank the many hundreds of faculty, staff, and students who freely shared their thoughts and passion in support of this important endeavor.

The external consultants wish to thank Madison College for including them on the team. Those consultants are:

Scott Kramer, AIA	Plunkett Raysich Architects, LLP
Steve Kieckhafer, AIA	Plunkett Raysich Architects, LLP
Mike Bahr, AIA	Evidence Based Associates, LLC
Brad Biddick	Henneman Engineering, Inc.
Brian Basken	Pearson Engineering, LLC
John Feller	J.H. Findorff & Son, Inc.